Panel: Create a Culture to Win With Women





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NATIONAL AUTOMOBILE DEALERS ASSOCIATION

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Joni Stuker



With nearly thirty years of industry experience, Joni's largely recognized as one of the most trusted and relied upon experts in the automotive business.

As the President and Founder of Owner Connect, her team has revolutionized the role and impact Business Development Centers now play among dealerships throughout North America and Europe.

In addition to her years as the face of Owner Connect, Joni has gained a wonderful reputation for her corporate speaking experience and workshop series.

Focusing on delivering results and improving efficiency, Joni has built an organization and strategy to ensure every client realizes their full potential.

Cherie Watters



Cherie Watters is President of the dealership Consulting Division of AskPatty.com, Inc., As a female General Manager, Cherie has faced many obstacles while climbing the ladder in this very male-dominated industry. Cherie has taken on the challenge with a proven record of success and now is inspired to help others to do the same by sharing her experience and knowledge with them. A big believer in honesty and integrity and Cherie shares those same values with her staff, and colleagues, as well as anyone that she encounters personally.

Cherie is honored to have served in many leadership roles outside of the dealership including President of the Advertising Association with Hyundai Motor America and co-founder of the Women's Business Association in the San Gabriel Regional Chamber of Commerce, Board member for the Chamber and the Economic Development committee's. She was honored to be awarded with the 2012 Spirit of Leadership award from the Women's Automotive Association International and am grateful to be asked to attend and speak at many motivational and instructional events.

Craig Lockerd



Craig Lockerd is a 43 year " Green Pea" in the auto industry and has literally held every position in a dealership from Porter to President.

Turn Around Specialist in the late 80's and founded AutoMax Recruiting and Training over 17 years ago. He is currently Founder and President AutoMax Recruiting and Training.

Craig and his staff and trainer network are the premier experts in the world of automotive recruitment. AutoMax has conducted over 14,000 recruiting campaigns and placed in excess of 140,000 women and men into the car business in the U.S., Canada and Puerto Rico.

Craig is most proud of his 4 children, 4 grandchildren and his involvement with his church

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Lisa Copeland



Lisa Copeland is a leader in the automotive industry, distinguished by Automotive News in 2015 as one of the Top 100 Leading Women in the North American Auto Industry. Lisa is the Managing Partner of FIAT/Alfa Romeo of Austin, recently named a Best Dealership to Work For thanks to her innovative leadership strategies.

Lisa understands every aspect of high performance teams, and brings that to her professional speaking career with Crushing Mediocrity. Lisa's plan for Crushing Mediocrity stops entitlement in its tracks, with stories from Lisa's experience, her no-nonsense leadership philosophy, and cornerstone points for real-world application.

The Challenge



NADA recently reported a 90 percent turnover rate for women in auto dealership sales roles.

18.5 percent of active employees on new-car dealership payrolls were women—an increase of less than one point

Only 4% of women working at dealerships were General Managers in 2015 (NADA 2015 Workforce Study Statistics)

Women represented only 8 percent of all active employees in key positions, compared to support positions, where women represented 91 percent

The Challenge



Women buy more than half of the new cars in the U.S., AND influence up to 80% of all car purchases.

Women also request 65% of the service work done at dealerships.

Women spend over \$200 billion on new cars & mechanical servicing of vehicles each year.

Women continue to report having poor experiences when trying to buy a car.

Women process information and make purchasing decisions differently than men

Obstacles with Employment

Women do not apply for the positions



Women want more base salary especially millennial women

Long hours create child care issues

Lack of clear career path or advancement

HR benefits not competitive with other industries

Sexual harassment law suit risk

Obstacles with Women Car Buyers

Testosterone driven 'Old Boy" culture



- Lack of training to address the needs of women car buyers
- Women continue to report having poor experiences when car shopping
- Women process information and make purchasing decisions differently than men

Lack of trust and feel disrespected and talked down to

Culture Matters with Women



Women want what men want

Women like to see other women in leadership roles

Women tend to prefer team work

The types of words we use matter

Mentoring programs help

Create a culture women feel comfortable buying or servicing a car

Recruiting Hiring, Training and Retaining Women



The words that Work

In order to recruit women ,first they must find your help wanted .

The use of keywords in job description, to attract women from female dominated industries.

Three for one, Female, millennial, college grad. "The Hook"

When she applies ,treat her like you would the most precious internet lead.

Scripted, professional interview.

On-Board in days, not weeks.

Attach new hire to multiple department heads, "feel like they're in on things"

Promote top performing women within your organization.

What is a Female Friendly Culture?



You must be "intentional" in hiring and recruiting women

You must maintain a culture that women can thrive in

You must create flexibility with in the dealership. Flex time and rotating

Saturdays a must

Women must be shown a clear career path

You must strive to promote women to the "C" suite. Women need other women as role models and mentors.

Wrap - Up



- Develop a strategic plan to create a culture to win with women
- Support and formally mentor women leaders and managers
- Set a quota to actively recruit, train and hire more women
- Marketing and advertise in ways that resonate with women
- Invest in training for your staff to better communicate with women
- Stay current on market trends with women car owners / buyers



Questions

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